



# Making Sense As a School Leader: Persisting Questions, Creative Opportunities

*Richard H. Ackerman, Gordon A. Donaldson Jr., Rebecca van der Bogert*

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"A real contribution to an over-discussed subject.... This book reaches below the surface to the real issues and relationships that confront principals in their orchestration of the daily affairs of teachers, parents, and students."

--Harold Howe II, former president of the Ford Foundation for Education and Public Policy

Based on the work of the prestigious Harvard Principal's Center, this book shares some of the "sense" that practicing principals have made of their own complex experiences. The authors offer real-life case examples of typical leadership dilemmas in such areas as student discipline, teacher assessment, fiscal management, parental involvement, and schoolwide planning.

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